

EXHIBIT O

From: Cindy Dorneval
To: [me2 \(ceive68@hotmail.com\)](mailto:me2 (ceive68@hotmail.com))
Subject: FW: CSeries Flight FTP rev 5.0
Date: Friday, November 18, 2016 12:54:00 PM
Attachments: [FTP PROD CSeries Rev 5.0 - 17 November 2016.docx](#)
[FTP PROD CSeries Rev 5.0 - 17 November 2016.pdf](#)
[CS100_Flight_FTP_Perf_N1_target.pdf](#)
[CS300_Flight_FTP_Perf_N1_target.pdf](#)
[image001.jpg](#)

From: Dominique Pilon
Sent: Friday, November 18, 2016 1:12 PM
To: Cindy Dorneval <Cindy.Dorneval@aero.bombardier.com>; Andrew Waryszewski <Andrew.Waryszewski@aero.bombardier.com>
Subject: FW: CSeries Flight FTP rev 5.0

Four your info.

Here's the copy of the latest Flight FTP with the new procedure for the performance data gathering.

Also, I'm attaching the N1 target table that can be used for the test point in case they don't have the CIFP on board.

Regards

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From: Adam Mason
Sent: Thursday, November 17, 2016 4:10 PM
To: Dave Lewandowski; Alan Wongkee; Elio Ruggi; Jean-Francois Parent
Cc: Dominique Pilon; Jonathan Lussier

Subject: CSeries Flight FTP rev 5.0

Hi Folks,

Quick and dirty, the only changes from the previous rev (4.1) is the 2 min stabilization on the manual pressurization DN, as per Jonathan Lussier, and the new cruise perf data (5 pages) as per Dominique Pilon's group.

If you agree, please sign the pdf. The word doc is included for quick search of the changes.

Cheers!

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